



Message from the CEO

I hope 2026 has started well for everyone.

This year builds on a strong finish to 2025, with December marking the publication of our 2055 Port Development Strategy (PDS) – our long-term vision for the port. The strategy considers the views and insights shared by our diverse stakeholders who took the time to engage with us throughout the 2055 PDS consultation process, as well as through our ongoing engagement and business-as-usual activities.

I would like to thank everyone who contributed to this important piece of work and encourage you to explore our roadmap for the next 30 years at [2055 Port Development Strategy](#).

Around the same time, we also released our [2025 Sustainability Report](#), which outlines the progress we have made across our sustainability commitments. In 2026, sustainability will remain a focus of our operations, alongside collaboration, innovation and strong partnerships with industry.

As we move forward into the year ahead, I look forward to continuing to work closely with you to support a resilient, efficient and sustainable supply chain that delivers value for the people and businesses of Victoria and beyond.

Best regards
Saul Cannon

Trade & Supply Chain Update

| | Jul-25 | Aug-25 | Sep-25 | Oct-25 | Nov-25 | Dec-25 | H1FY26 |
|-------------------------------|--------|--------|--------|--------|--------|--------|--------|
| Total Container Trade (TEU) | 290k | 285k | 298k | 309k | 299k | 314k | 1.80m |
| Total Container Trade YoY | 2.3% | 8.7% | 1.1% | 2.9% | -0.8% | 10.90% | 4.0% |
| Full Imports YoY | 2.3% | 8.4% | -3.7% | 3.2% | 3.3% | 8.00% | 3.4% |
| Full Exports YoY | 1.4% | -0.5% | -0.7% | -4.6% | -1.5% | 8.60% | 0.4% |
| Empty Containers YoY | 3.1% | 19.5% | 12.1% | 10.4% | -7.0% | 18.20% | 8.9% |
| Total Non-Container Trade YoY | -7.7% | -3.0% | -1.9% | -0.6% | 0.6% | 1.8% | 1.8% |

Container trade in H1 FY26 increased year-on-year, supported primarily by growth in movements of empty containers, alongside greater volumes of full imports.

Non-container trade also increased compared with the prior year, underpinned by strong volumes of Bass Strait wheeled units.

[Click here](#) to read more.

Latest Updates

2055 Port Development Strategy



In December, we published our 2055 Port Development Strategy (PDS), outlining our high-level plans for developing the capacity and efficiency of the Port for the next 30 years.

Informed by extensive consultation and engagement with government, industry, and community stakeholders, the 2055 PDS endeavours to balance the many different views on how Australia's largest container and general cargo port should be developed. We thank all who participated –your involvement supports us in driving Victoria's competitive position and economic prosperity, ensuring our state remains a great place to live, work and do business.

Port of Melbourne's 2055 PDS outlines key projects that will improve capacity at the Port and respond to the needs of a growing Victoria. Discover more at [Port of Melbourne 2055 Port Development Strategy](#).

2025 Sustainability Report

Port of Melbourne has released its 2025 Sustainability Report detailing progress across the People, Planet, Partnerships, and Prosperity pillars during FY25

The report highlights our commitment to creating long-term value for Victoria – its people, environment, and economy. Looking ahead, we will continue to deepen collaboration with government, industry, and the broader community to drive even greater impact.



Sustainability remains a key focus of our operations, particularly as we support the needs of Victoria's growing population and economy, ensuring we deliver not only for today, but for generations to come.

Read the report here: [Port of Melbourne 2025 Sustainability Report](#)

The M4 West Gate Tunnel is Now Open

The M4 West Gate Tunnel is now open, providing greater freight movement around Melbourne's west.

Following a quieter road network over the holiday period, traffic is now starting to increase as more drivers return to work. Please drive safely – take a moment to plan and review your journey before you start driving.

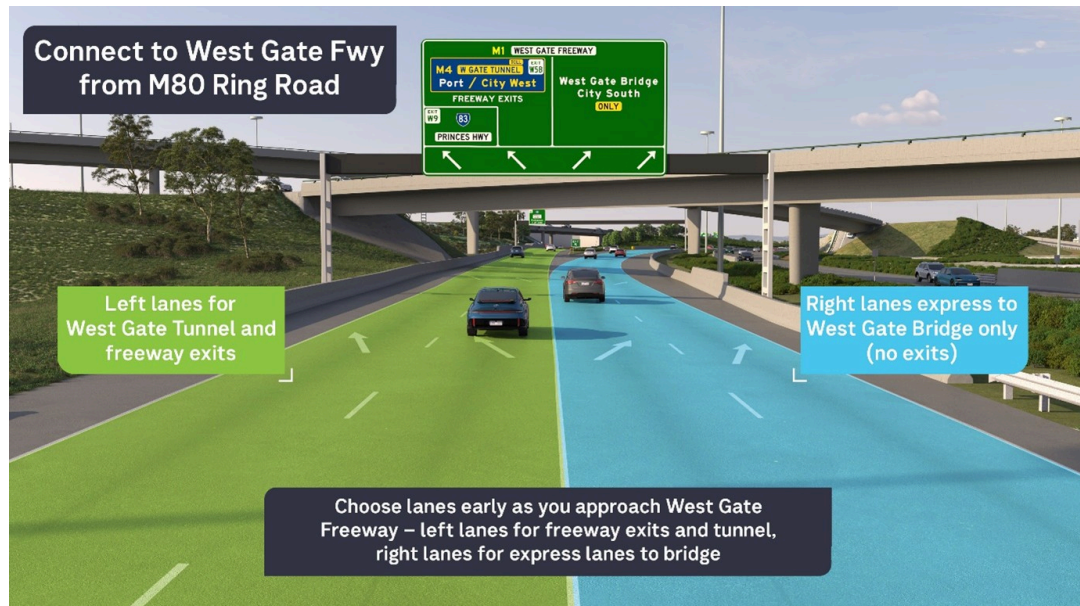
Heavy and long heavy vehicles are charged a single toll that gives them access to the West Gate Tunnel and upgraded West Gate Freeway – including access onto and off the West Gate Freeway, such as the Hyde Street ramps. Caps and discounts are available to help make the upgraded freeway and new tunnels more cost-effective for heavy vehicles. To learn more, go to [West Gate Tunnel - Linkt](#)

[Choose your lane early](#)

As you approach the West Gate Freeway heading inbound from the M80 Ring Road or the Princes Freeway – make sure you choose your lane early:

- choose the left lanes for the freeway exits and the West Gate Tunnel
- choose the right lanes for express lanes to the West Gate Bridge.

The express lanes on the right are direct to the bridge and only available from the M80 Ring Road or Princes Freeway.



Drivers entering the West Gate Freeway from Grieve Parade or Millers Road have access to the freeway exits and the West Gate Bridge on the left-hand lane, and the West Gate Tunnel via the right lanes.

Try the Linkt Virtual Planner to learn the lanes ahead of your drive:
linkt.com.au/virtualtour

As we enter the West Gate Tunnel's second month in operation, Transurban would love to hear your feedback. Share your thoughts at viccommunity@transurban.com.

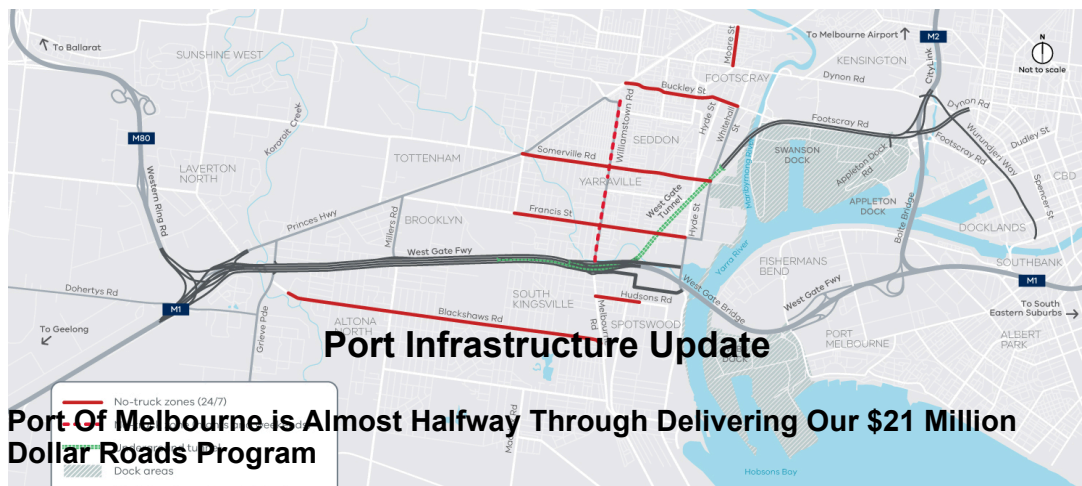
No-Truck Zones Now in Place on Inner-West Roads

No-Truck Zones are now in place on inner-west roads with new dedicated freight routes for industry via the West Gate Tunnel and purpose-built ramps at Hyde Street and MacKenzie Road to access fuel depots and Port of Melbourne.

No-Truck Zones are moving heavy vehicles onto roads better suited for freight, improving safety and amenity for residents.

Use the no-truck zone travel check tool on the [Transport Victoria website](https://transport.vic.gov.au/no-truck-zones) to understand vehicle and journey exemptions.

For more information visit: transport.vic.gov.au/no-truck-zones



Port Of Melbourne is Almost Halfway Through Delivering Our \$21 Million Dollar Roads Program



Port of Melbourne is delivering a \$21 million roads program over a five-year period, improving road user experience and strengthening road safety measures, throughout each of the Port precincts.

As part of this program, we recently completed the installation of seven new road safety barriers throughout the Swanson, Coode Island and Yarraville Precincts in November and December 2025.

Throughout 2026, we will continue to roll out precinct-wide improvements. Within the Swanson Precinct, planned works include overnight line marking and pedestrian safety upgrades along Enterprize Road, supported by appropriate traffic management to ensure worker safety. Port of Melbourne will also replace existing roadside rocks with safer bollards along Mullaly Close and Enterprize Road. We will continue to provide updates to key stakeholders closer to the commencement of these works.

Additional safety upgrades are planned for Webb Dock, Williamstown and South Wharf precincts later in the year, alongside speed limit reductions within the Swanson Dock Precinct.

We look forward to keeping our tenant and stakeholders up to date via our [Roads webpage](#).

Continuing to Deliver Swanson Dock West Remediation Works

Since works commenced in September 2025, Stage 2 works at Swanson Dock West Berth 3 (northern end of Swanson Dock) are progressing to plan.

The scope of works will take roughly 26 months to complete and will ensure the 22 new 100t bollards are capable of securing future fleet size vessels >290m length overall (LOA).

During Stage 2, between 140 to 165 personnel will provide their expertise on site, contributing to the safe and efficient delivery of the works. This includes implementing innovative safety measures to ensure a safety-first approach on site.

Industry Engagement

Call For Registrations of Interest: Potential Support for Rail Import Volumes

Port of Melbourne is calling for registrations of interest for a potential start-up incentive for importers considering contracting rail volumes to Intermodal Terminal Company's Melbourne Intermodal Terminal (MIT) Somerton.



The current proposal contemplates an offer of \$100 per TEU and \$200 per FEU for import containers moved by rail from the port to MIT.

This program would be aimed at supporting base load import volumes during the MIT's start-up phase, and support timely take up of rail services.

Registrations close on 6 February and can be made here: [Port Rail Shuttle Network \(PRSN\) Start up Incentive Program - Registration of Interest](#)

Any incentive would be subject to time and volume limitations. Further discussions with respondents will allow preferred recipients to be identified and terms of any arrangements to be formalised.

Industry Boat Tour 2026



Our industry boat tour will return on Tuesday, 24 February 2026. Departing Docklands at 10am, the two-hour tour will offer commentary and the best vantage points to see the port in action, taking you up close to our main terminals. Mark your calendars now and secure the opportunity to experience the port from the water.

To book tickets, please click [here](#). Limit of 25 tickets per organisation

Community Engagement

Port of Melbourne Reaffirms Commitment to Reconciliation

In December, we reaffirmed our commitment to our reconciliation journey with our Innovate Reconciliation Action Plan (RAP).

Port of Melbourne's formal commitment to our reconciliation journey began in November 2022, with the publication of our Reflect RAP, which outlined the practical actions to support reconciliation.

Since then, we've undertaken actions to build relationships, increase our knowledge of First Nations histories, cultures, aspirations and challenges, and create a working environment that is inclusive and supportive of cultural differences.

Learn more about [Port of Melbourne's Innovate RAP here](#).



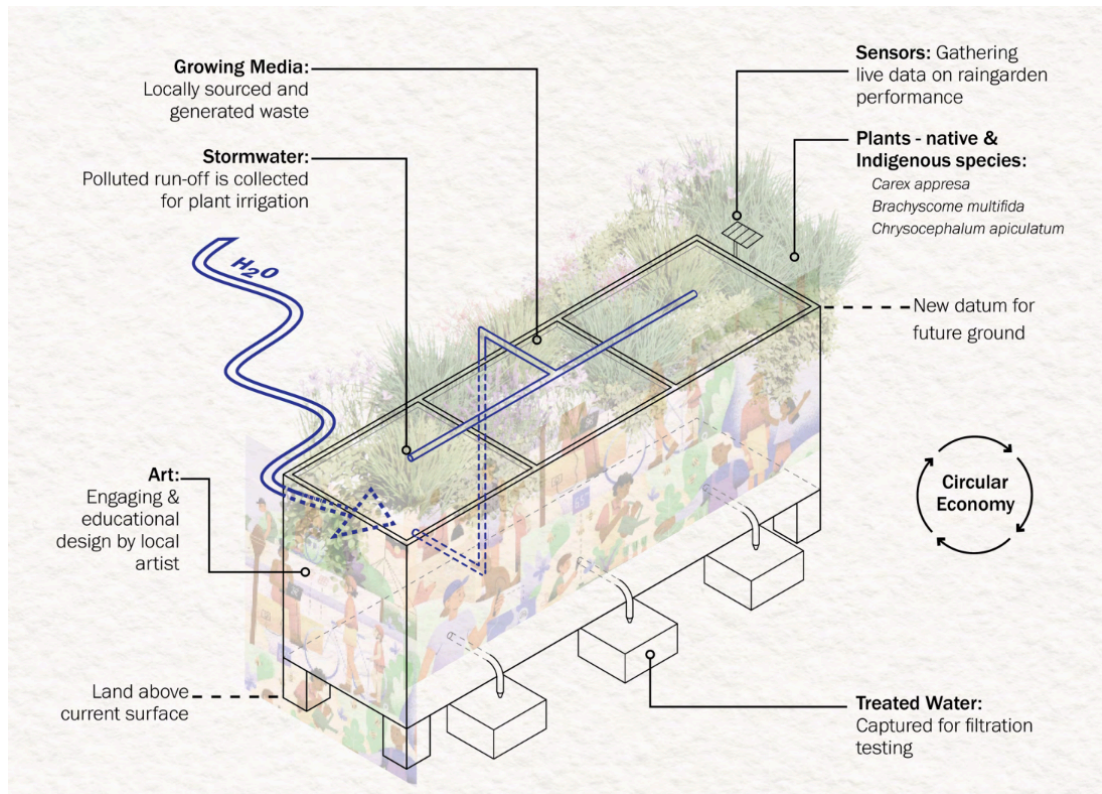
2025
Modern Slavery
Statement



Remix Raingardens: A Collaboration with FB IDEAs and the University of Melbourne

We're proud to partner with Fishermans Bend Innovation Diversity Experimentation and Activation (FB IDEAs) to support the University of Melbourne's Urban Ecology and

Design Lab (UEDLAB) in delivering Remix Raingardens, an innovative approach to urban design that incorporates locally sourced waste materials into raingardens.



This pilot aims to test how effectively different recycled materials filter and treat stormwater to prevent pollutants from entering our rivers and strengthen climate resilience.

The newly installed Remix Raingardens can be viewed outside our Port Education Centre at 339–343 Lorimer Street, Port Melbourne.

[Follow us on LinkedIn](#) for more engagement and activity updates.

Your Port of Melbourne Contacts

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