



Message from the CEO

In this final Industry Update for 2025, I would like to reflect on some of this year's highlights:

This year, we reached a significant milestone—\$1 billion invested in port infrastructure since the commencement of the lease in 2016. Major projects such as the Webb Dock East Extension and the ongoing Swanson Dock West Remediation strengthen the port's supply chain, keeping it competitive and future-ready. These investments ensure we can continue meeting Victoria's growing needs, highlighted by the record 3.39 million TEU and \$154 billion in trade handled in FY25.

We also worked closely with the Victorian government on its updated Freight Plan for 2025-30, and in the new year, we look forward to strengthening our collaboration with government and industry to deliver on this plan, creating a safer, smarter and more sustainable supply chain.

Beyond industry and government collaboration, our role as a city port continues to be shaped by community partnerships. We contributed more than \$230,000 to local partners, supporting programs that strengthen the communities around us.

Bringing all of this together is our 2055 Port Development Strategy (PDS), which will be released in the coming weeks. The PDS sets out our vision for the next 30 years—balancing the needs of industry, government, and community to responsibly and sustainably develop Australia’s busiest container port.

These highlights represent just some of this year’s many successes, all of which were made possible because of your support and collaboration. Thank you for your ongoing partnership throughout 2025. I wish you an enjoyable end to the year, and I look forward to working with you in 2026 as we continue to shape the future of the industry together.

Best regards
Saul Cannon

Trade & Supply Chain Update

	Jul-25	Aug-25	Sep-25	Oct-25	FYTD 2026
Total Container Trade (TEU)	290k	285k	298k	309k	1.18m
Total Container Trade YoY	2.3%	8.7%	1.1%	2.9%	3.6%
Full Imports YoY	2.3%	8.4%	-3.7%	3.2%	2.3%
Full Exports YoY	1.4%	-0.5%	-0.7%	-4.8%	-1.2%
Empty Containers YoY	3.1%	19.5%	12.1%	10.4%	11.0%
Total Non-Container Trade YoY	-7.7%	-3.0%	-1.9%	-0.8%	-0.8%

Over the first four months of FY26, container trade continued to grow year-on-year, supported by a strong rise in empty container movements and sustained strength in full imports.

Non-container trade declined compared to the same period last year, although liquid bulk volumes recorded a slight increase.

[Click here](#) to read more.

Latest Updates

Port Development Strategy Nears Publication

Our Final 2055 Port Development Strategy will be published on our website in December 2025. Thank you to everyone who took the time to provide input and feedback through our 2055 PDS engagement program. We look forward to continuing to work together to ensure the Port continues to meet the needs of Victoria’s growing population and economy.

Port of Melbourne Maintains Industry-Leading Performance in Global Sustainability Benchmark

We are proud to share that Port of Melbourne has again been named a Sector Leader, maintaining our rating as a leading Australian and international port in the 2025 Global Real Estate Sustainability Benchmark (GRESB). This year, we ranked equal first Australian port, following two years as the sole number one port in Australia. Additionally, this is our fourth consecutive year receiving a 5-star rating.

The 2025 result reflects our ongoing commitment to sustainability, with recent milestones including:



- Continuing on our pathway to Net Zero by 2030 by reducing our Scope 1 and 2 emissions by 43% in FY24
- Renewing PoM's ISO Compliance of its Integrated Management Systems with certifications for Quality, Environment, Occupational Health and Safety, and Asset Management
- Achieving "Tier 1 Skilled Workplace" status in the Mental Health First Aid Australia Workplace Recognition Program, reflecting a range of workplace mental health training and initiatives

Click [here](#) to learn more.

West Gate Tunnel Readiness Update

As the West Gate Tunnel approaches opening in December, expect to see new signs relating to the project being uncovered on key routes to and from the tunnel – including along the West Gate Freeway.

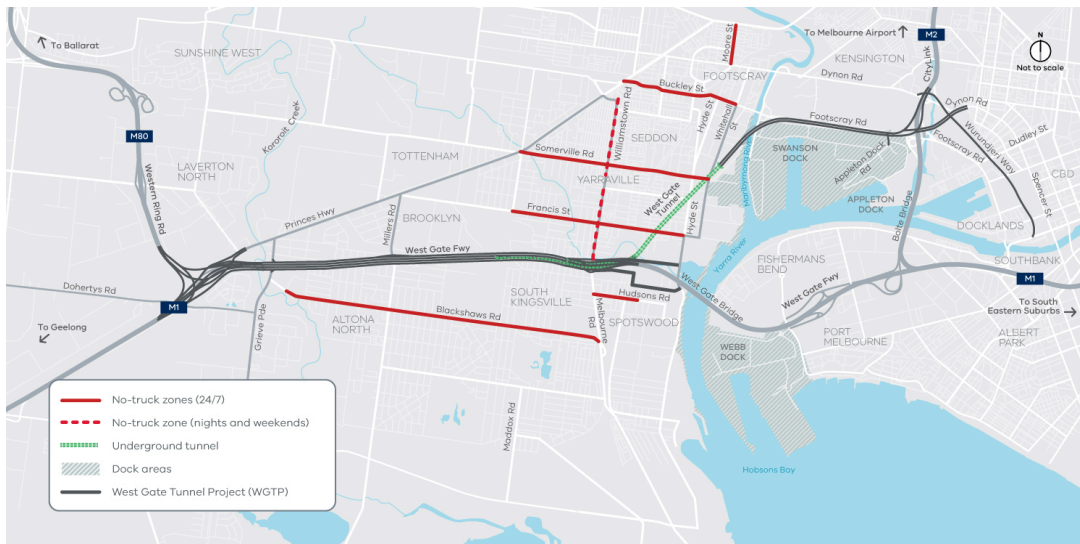
Truck operators may see signs relating to the heavy vehicle toll point for the project, located on the West Gate Freeway between Millers Road and Williamstown Road. The toll point won't be switched on until the West Gate Tunnel is operating.



Operators should continue to drive their current routes as usual for the time being. Navigation apps like Google, Apple and Waze maps are being continuously updated with available road routes, and – together with the new static and variable signs – will guide drivers through West Gate Tunnel once it's open.

Practice new journeys using the new and upgraded road connections by visiting westgatetunnelproject.vic.gov.au/drive. If you have any questions, need a hand with getting truck drivers ready to use the project, or would like information tailored to your organisation, please call 1800 105 105 or email info@wgta.vic.gov.au.

Update on No-Truck Zones



Six 24/7 no-truck zones and a night-time and weekend no-truck zone on Williamstown Road are coming to the inner west when the West Gate Tunnel opens in December. The Department of Transport is engaging directly with freight operators, industry and drivers to help educate and prepare them to use the new dedicated routes to the port via the West Gate Tunnel and Hyde Street ramps.

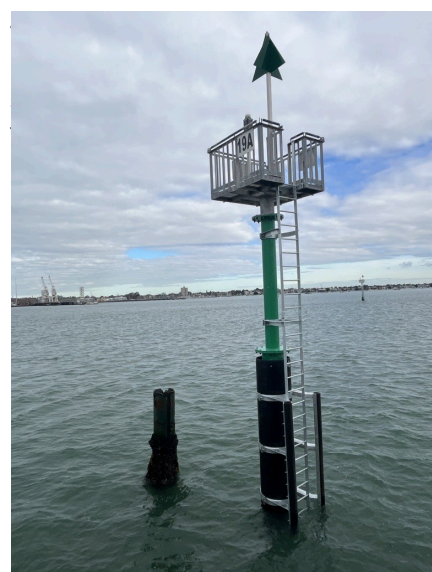
Click [here](#) to learn more.

Road Safety on Footscray Road/Dock Link Road

The Department of Transport and Planning is urging all drivers to take care and obey the signs around walkers and bike riders when entering and exiting Port of Melbourne from Footscray Road.

Westbound service lanes on Footscray Road between Appleton Dock Road and Dock Link Road have reopened recently, including the loop connecting the eastbound and westbound service lanes.

Port Infrastructure Update
Drivers are reminded to stay alert, obey all signals and take extra care when approaching crossings – watch out for all road users. Access to Dock Link Road (northbound) from Footscray Road will be closed from 11pm to 5am on Monday 11th November.



Stage 2 of the project commenced in August, and we are close to 85% complete, having replaced 28 out of 34 beacons as heavy vehicles have returned to the South Channel.

Challenging weather conditions were experienced during September with 15-knot winds and swells reaching one metre. Roll out of beacons in the Williamstown channel were reprioritised to ensure a safety-first approach.

Our contractor Bhagwan will be visible in the South Channel throughout December 2025 and early next year, and a 50-metre clearance and minimum wake and wash will be required during this period.

Following these works, in the new year we'll provide updates about project completion.

Appleton Dock Remediation Nears Completion

In just eight months the team has replaced 253 piles with 12 to go. Works will continue through to March 2026, bringing a 24-month schedule to completion.

Works to date include 20 months of diving works, undertaken without disruption to shipping. The pile repairs and concrete remediation works are being completed to meet Port of Melbourne's Port Load Chart requirements.



Industry Engagement

Sustainable Port Operations: Collaboration with Malaysia's Port of Tanjung Pelepas

Port of Melbourne has signed a Memorandum of Understanding (MoU) with Port of Tanjung Pelepas (PTP) in Malaysia, announced during the ASEAN Business and Investment Summit in Kuala Lumpur on 29 October. This partnership strengthens our international collaboration and focuses on three key pillars:

- Reducing maritime emissions – through joint research, best practice exchange, and operational efficiency.
- Exploring alternative fuels – by developing infrastructure, aligning policy, and sharing knowledge to accelerate the transition to low-emission energy.
- Promoting social inclusiveness – with initiatives that support diverse employment, training, and workforce equity.



This MoU reflects our commitment to sustainability and innovation, while reinforcing Australia's engagement with Southeast Asia. It builds on our ongoing engagement with PTP, facilitated by the Australian Government's Partnerships for Infrastructure (P4I) initiative.

Click [here](#) to read more.

Port of Melbourne Partners with Port of Shanghai with Aim to Advance Green Shipping Corridor

We have joined forces with the Port of Shanghai, the world's largest container port, to explore the establishment of a Green Shipping Corridor between the two ports. The agreement was formalised at the 2025 North Bund Forum in Shanghai on 19 October.

China is our largest trading partner, accounting for around half of all container imports and one-fifth of exports through Melbourne.

With such a high volume of trade, this partnership has the potential to deliver significant environmental benefits by advancing sustainable shipping practices.

This milestone builds on nearly two decades of collaboration with the Shanghai Municipal Transportation Commission, a relationship that began in 2006 and continues to strengthen.



Click [here](#) to read more.

Industry Boat Tour 2026



Our industry boat tour will return on Tuesday, 24 February 2026. Departing Docklands at 10am, the two-hour tour will offer commentary and the best vantage points to see the port in action, taking you up close to our main terminals. Mark your calendars now and secure the opportunity to experience the port from the water.

To book tickets, please click [here](#). Limit of 25 tickets per organisation

Trade and Supply Chain Team: Recent Engagements

In October and November, our Trade and Supply Chain team were involved in a number of events supporting and celebrating industry excellence in regional Australia.



At the Greater Shepparton Business Network Business Excellence Awards, Port of Melbourne judged the newly introduced Excellence in Export Market Development category, awarding Noumi as the 2025 winner. The Port then sponsored a winners' breakfast in Shepparton to recognise the achievements. Earlier in the month, we proudly sponsored the Riverina Winemakers Association's 2025 Wine Show Awards near Griffith, highlighting the outstanding contributions of local wineries. In November, ANZ invited the Port to deliver a trade update to regional customers at its Trade Seminar Luncheon, which also featured insightful discussions on global trade risks and strategies for supply chain resilience.



Together, these engagements highlight our commitment to strengthening industry partnerships, supporting regional businesses, and showcasing the vital role of trade and supply chains in driving growth.

Community Engagement

Thank you to our industry partners. From participating in our Port Education Program to promoting our boat tours among local communities, your support has helped us deliver meaningful outcomes, and we look forward to achieving even more together in 2026.

Community Engagement Highlights



2,600
community members attended
16 public boat tours



\$231,000
contributed to our
community partners



4,475
students inspired through
Port Education initiatives



226,814
meals delivered to vulnerable
Victorians through our funding and
volunteering at Foodbank Victoria



1,100
primary and secondary school students
reached through our support of Williamstown
FC's Seagull and Accelerated Football Clinics

Source: 2025 Sustainability Report (data for FY25)

[Follow us on LinkedIn](#) for more engagement and activity updates.

Your Port of Melbourne Contacts

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